

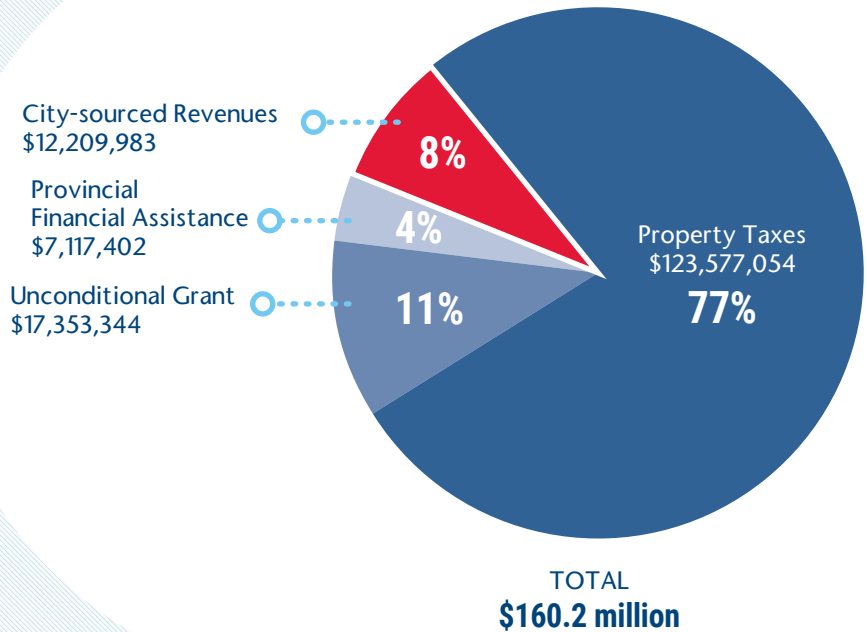
HOW IS THE MONEY SPENT IN THE CITY?

A LOOK AT THE 2019 OPERATING BUDGET

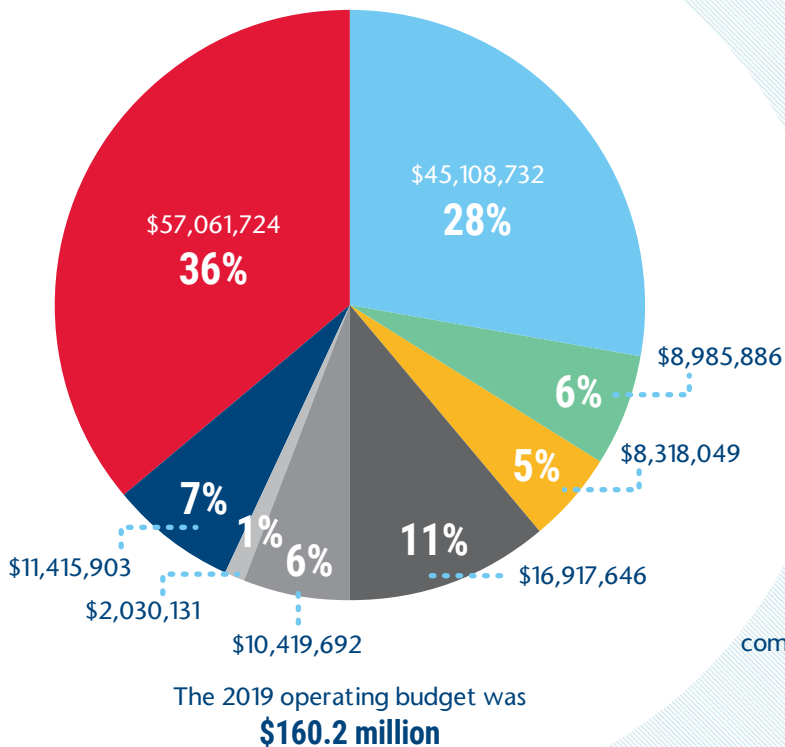
WHERE DOES THE MONEY COME FROM FOR THE CITY'S ANNUAL OPERATING BUDGET?

- PROPERTY TAX**
(collected and distributed by the Province)
- UNCONDITIONAL GRANT**
(determined by the Province)
- SHORT-TERM PROVINCIAL ASSISTANCE**
(three-year commitment that expires in 2020)
- CITY REVENUE SOURCES**
(Examples: parking meters, Market Square, rentals & fees; 911 centre service to outside communities; permits & licenses)

2019 REVENUE BUDGET



2019 EXPENSES



HOW IS THE MONEY SPENT FOR THE OPERATING BUDGET, BY SERVICE?

- GROWTH & COMMUNITY DEVELOPMENT**
(planning, development, permits & inspections, population growth)
- PUBLIC SAFETY**
(fire and police)
- TRANSPORTATION & ENVIRONMENT**
(parks & public spaces, streets & sidewalks, traffic, solid waste collection, stormwater management)
- FINANCE & ADMINISTRATION**
(finance, fleet, facilities, risk, energy management)
- CORPORATE SERVICES**
(IT, continuous improvement, human resources, communications, GIS, City manager's office, legal, common clerk)
- PRINCIPAL & INTEREST**
- SPECIAL PENSION & LTD**
- OTHER INFRASTRUCTURE**