

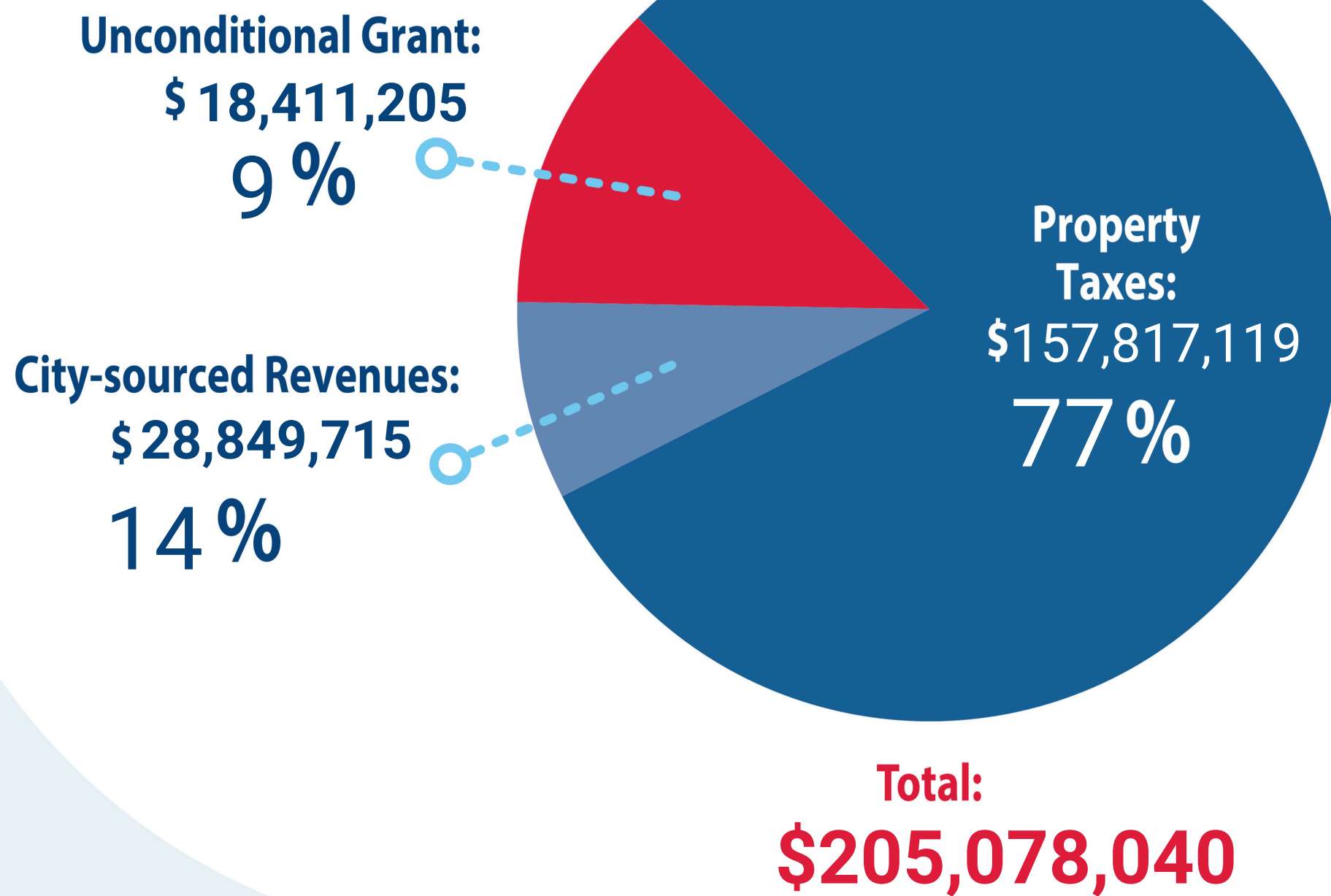
# HOW IS THE MONEY SPENT IN THE CITY?

## A LOOK AT THE 2026 OPERATING BUDGET

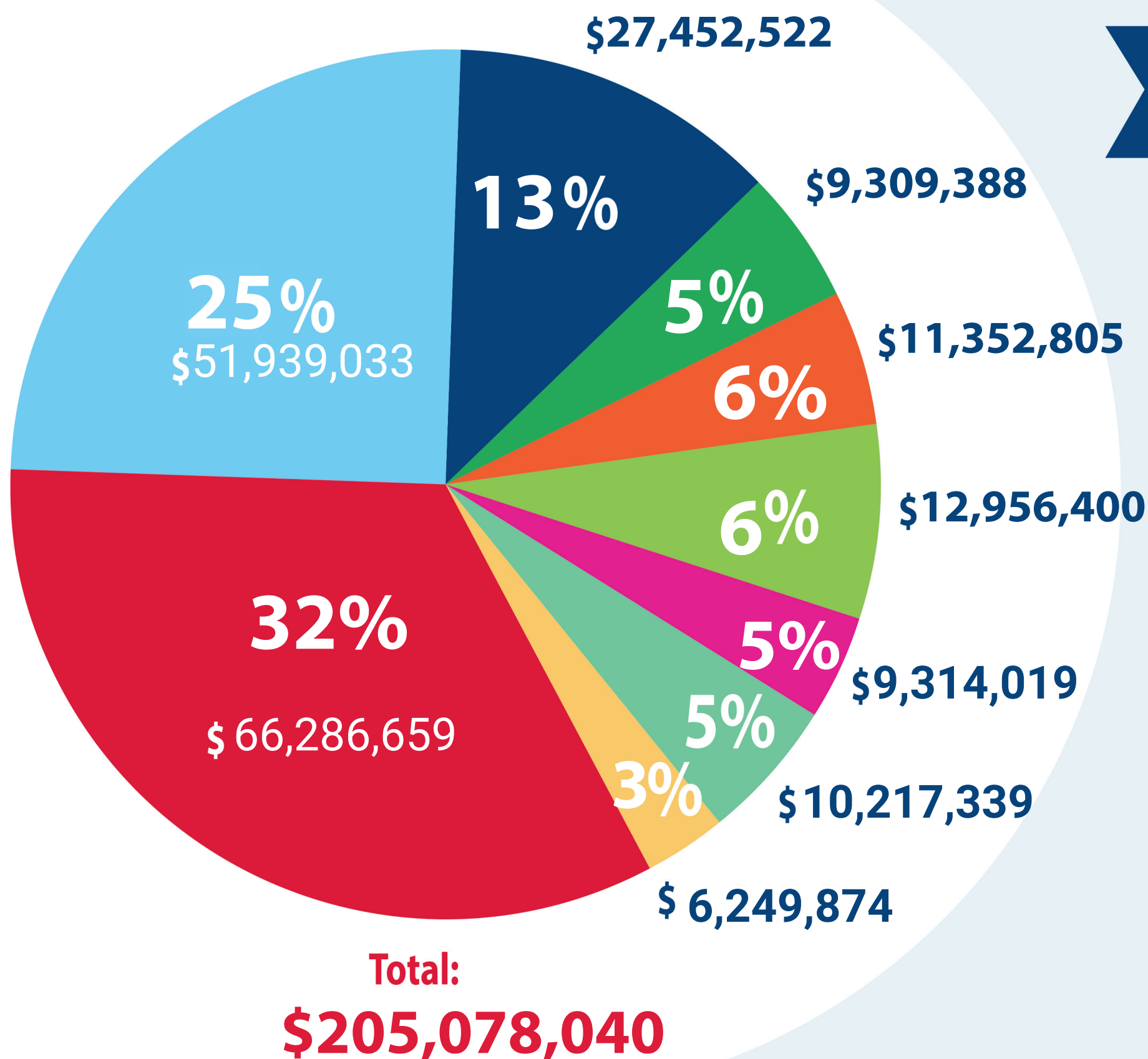
### WHERE DOES THE MONEY COME FROM FOR THE CITY'S ANNUAL OPERATING BUDGET?

- PROPERTY TAX**  
(collected and distributed by the Province)
- UNCONDITIONAL GRANT**  
(determined by the Province)
- CITY-SOURCED REVENUES**  
(Examples: parking meters, Market Square, rentals & fees; 911 centre service for outside communities; permits & licenses)

### 2026 REVENUE BUDGET



### 2026 EXPENSES



### HOW IS THE MONEY SPENT FOR THE OPERATION BUDGET, BY SERVICE?

- Growth & Community Services:** (Planning, Development, Permits & Inspections, Population Growth)
- Public Works & Transportation Services** (Parks & Public Spaces, Streets & Sidewalks, Traffic, Solid Waste Collection, Stormwater Management, Fleet)
- Public Safety:** (Fire, Police and Public Safety Communications Centre)
- Utilities & Infrastructure:** (Engineering, Facility Management, Carpenter Shop, GIS)
- Strategic Services:** (Finance, Supply Chain Management, Information Technology, Corporate Planning, Risk)
- Corporate Services:** (CAO's Office, Mayor's Office, Common Clerk, Legal, Human Resources, Communications, Real Estate, Customer Service, External Relations)
- Principal & Interest**
- Special Pension**
- Other Infrastructure**